



*THE*  
CHIRON  
PROJECT

---

*2025*

PROSPECTUS



# THE CHIRON PROJECT

SECTIONS	PAGE
Founder's Foreword	1
The Environment	2
The Challenge	
Our Mission	3
Our Vision	4
Turning Policy into Capability	
Why Current Efforts Fall Short	5
Developing an Ecosystem for AI Adoption	
Our Team	6
The Road Ahead	10

*In Greek mythology, Chiron taught heroes to temper power with purpose. The Chiron Project's aim is the same—to guide the adoption of artificial intelligence so that its strength serves wisdom, and innovation is built on freedom. Just as Chiron shaped the leaders who defined an era, this initiative exists to shape the technologies that will define ours.*

**The Chiron Project develops operationally focused standards for AI deployment. As a 501(c)(3) organization, our focus is on effectively bridging the gap between governing bodies and the research and development happening at AI labs. Our mission is critical: to ensure the foundational tools of the future are built on the principles of open societies and democratic values, not a communist autocracy.**

# Founder's Foreword

## Why I Started the Chiron Project

I've spent more than two and a half decades at the intersection of technology, governance, and national security. As a naval officer commanding a destroyer, I saw firsthand what happens when the systems we rely on are opaque, untested, or poorly integrated. As a military and then congressional strategist focused on the Chinese Communist Party's technology ambitions, I watched Beijing execute its playbook with speed and discipline while Washington debated definitions. In the private sector at a global supply chain risk management company, I saw the vast chasms between technology companies and national security needs. As a think tank senior fellow, I worked with brilliant minds to address these needs.

Three things became clear to me:

1. **AI is reshaping global power faster than our institutions can adapt.**
2. **The government has a place in shaping the development of AI but must balance governance with innovation.**
3. **No one is building the connective tissue, a translation layer between U.S. policy and frontier AI technology.**

**I founded The Chiron Project because we are at a critical moment.** If democracies do not build the implementation frameworks, standards, and metrics that govern AI, authoritarian systems will. And they will export those systems globally.

I know what is at stake. I've led teams in environments where a single flawed data feed can shape a life-or-death decision. I've watched China build a vertically integrated AI ecosystem designed for control, not freedom. And I've seen American innovators desperate to build responsibly, but isolated from national-security imperatives and mission needs that would allow them to do so.

Chiron exists to close that gap. Chiron is neither a think tank nor an advocacy group. It is an operational effort to build the standards and mechanisms that ensure AI strengthens American power and reflects American principles. Time is not on our side. The next two years will determine whether the United States leads the future of AI or adapts to rules written elsewhere.

**This is the work of my life, and it is why I built Chiron.**



**Ike Harris**

*Founder and Chief Executive Officer, The Chiron Project*

# The Environment: At the Crossroads of a New Technological Era

Artificial intelligence is reordering all aspects of human society. This technological revolution coincides with renewed competition between autocracy and democracy. Whichever system maximizes the adoption and utilization of AI will seize the commanding heights for the next century.

Nowhere is this more relevant than within the national security domain. AI leadership is frequently characterized by model performance on standard benchmarks; however, this fails to capture AI's real-world impact. At scale, adoption of the novel capabilities that AI unlocks, particularly within advanced militaries, will be the deterministic factor. The U.S. is losing this race—the race that counts.

China is accelerating its AI adoption through a centralized, top-down system that harmonizes data, regulation, capital, and industrial policy into a single purpose: delivering AI that entrenches CCP control. Their systems are optimized for performance and alignment with the CCP techno-authoritarian vision of the future.

Democracies face a different challenge. The United States possesses unparalleled innovation capacity, world-leading research talent, and vast capital markets, but it also prioritizes protecting individual liberty and ensuring that technology is adopted safely. These features of our system must be trained into AI models to preserve democracy for the future. However, our governing institutions work best when they get out of the way of innovators. They are not built, nor are they effective at delivering the whole-of-society direction the CCP has perfected. Therefore, the U.S. must find a different path to ensure it not only develops the most advanced AI models but also leads in AI adoption that is aligned with preserving the democratic world order.

## The Challenge: Accelerate U.S. AI Adoption Aligned with U.S. Values

AI development in the U.S. also stands at a crossroads. For decades, U.S. innovation has raced ahead unhindered by regulation. U.S. tech companies optimized for speed and scale; policymakers were either unaware or unconcerned. That era is ending. News stories have proliferated, showcasing the societal disruption that many have predicted. From AI-enabled weapons to realistic chatbots and emotional relationships to labor-market disruption, politicians are starting to care about AI because their constituents are increasingly fearful of it.

U.S. policymakers now face a historic test: how to harness AI, ensure it is aligned with our system, and prevent fear-based policies that regulate the U.S. out of relevance. Policymakers

## Use Case 1:

## Quantifiable Metrics for AI-Enabled Commander Targeting

**Situation:** One day, commanders may rely on AI-derived assessments during high-pressure, time-sensitive missions. Yet most AI systems cannot explain how they reached a conclusion or whether their recommendations meet legal, ethical, and operational thresholds.

**Problem:** This creates risk, uncertainty, and barriers to adoption.

**Chiron's Solution:** Establish quantifiable metrics that turn opaque AI reasoning into transparent, auditable factors aligned with the Law of Armed Conflict, Rules of Engagement, and real-world command process.

**Impact:** These enable the commander to interpret AI reasoning, resulting in target recommendations expressed on an adaptive scale relevant to the mission context.

Rather than offering a single recommendation, the system provides a multi-factor reasoning vector with confidence levels, uncertainty bands, and traceable data sources. This lets commanders understand how the AI synthesized information and why it arrived at a given judgment.

Deliverables include a policy-technical blueprint, interpretability metrics, and a standardized decision dossier for commanders, lawyers, and after-action review teams.

This solution bridges policy, engineering, and operational reality to ensure AI strengthens accountability, transparency, and human judgment in defense.

lack the technical framework to translate national security needs into engineering requirements. Industry lacks the operational context needed to build deployable, mission-ready national security systems. Existing research organizations diagnose risks but fail to develop the mechanisms to address them. This gap, between strategic intent and the technical ability to execute it, is now one of America's most urgent vulnerabilities.

### The Chiron Project was created to fill this missing space.

Chiron is a multidisciplinary organization that develops implementation-ready AI frameworks for government and industry. Drawing on expertise across defense operations and strategy, China technology analysis, frontier AI development, and U.S. policy processes, Chiron produces the standards, metrics, and governance structures needed to ensure AI strengthens democratic resilience rather than eroding it.

Our work is grounded in three principles:

1. AI must be aligned with national security priorities and the rule of law.
2. Adoption must keep pace with technological change, not bureaucratic timelines.
3. Standards, not slogans, will determine the speed of U.S. AI adoption and shape the future of AI.

### Our Mission

Be the bridge between the AI industry and government through the development of methods and standards that advance U.S. technological and strategic leadership. We work to ensure AI deployment aligns with democratic values, national security interests, and the rule of law.

## Our Vision

We envision a world where AI innovation and liberty advance together, where the United States and its allies set the global standard for responsible, transparent, and democratically aligned AI, anchored in ethics, trust, and shared prosperity.

## Turning Policy Into Capability

The Chiron Project is a 501(c)(3) nonprofit organization that develops policy-aligned implementation frameworks for AI adoption across various industries.

### What does this mean in practice?

Department of Defense Requests for Proposals (RFPs) are procuring AI as if it were just another platform. This approach fails to recognize that the specific AI use case can change which contract parameters the RFP should identify. If the AI system will help refine targeting, manage a communication network, or fly an unmanned drone in a comms-denied environment, the criteria for the AI will be different. A Chiron framework will start by defining the AI aspects of a capability the government wishes to procure.

With the capability clearly defined, Chiron's cross-section of experts will define what the technically feasible parameters are for using the AI system in that context. How confident does the officer with the authority to use force have to be in the aggregation of discrete data sources to order a strike with AI-derived information? How certain does a wing commander have to be that an autonomous drone will be able to discern a target from a decoy 30 hours after it launches and goes dark for its mission? These are the questions that must be answered and standardized before deploying those systems in combat. The Chiron team will both define the questions and provide a recommended answer and justifications to serve as standards.

Finally, with the problem and standards laid out, Chiron will craft these into recommended procurement policies. This will allow the government to define the right RFP criteria for industry. The result will be standard use-case criteria that enable secure AI adoption force-wide.

### The Output

The result is a comprehensive framework that includes a specific problem definition, standards for use, and an implementation blueprint outlining how the government and the AI industry can together develop and implement solutions. Chiron produces tailor-made strategies that lead to deployable systems.

Here's what we produce:

- **Insight:** expert analysis
- **Implementation:** more than "the what," "the how" to take to the next stage
- **Influence:** strategic influence with the public, Congress, and industry

## Why Current Efforts Fall Short

Government policymakers understand that AI will redefine swaths of society. However, the lack of technical fluency prevents them from asking the right questions, writing effective procurement contracts, or providing the technical guidance that only the government can, hampering industry's ability to meet the desired intent. Instead of diving into the technical details, the government has stayed at the strategic level, forcing individual companies to generate their own operating concepts or standards. Think tanks have excelled at analysis of broad strategic issues but rarely produce standards that can be operationalized. Lacking this guidance, the U.S. AI ecosystem has produced fascinating scientific experiments for the government that are not implementable at scale.

Meanwhile, China's vertically integrated model, combining state direction, industrial policy, disregard for human harm, and centralized data control, accelerates adoption at scale, often at the cost of human rights and accountability. Democracies cannot and should not imitate that approach, but they must match its coordination with transparent, secure, and values-aligned alternatives.

Chiron exists to close this critical gap: the connective tissue between vision and execution, bringing together the expertise, tools, and partnerships needed to operationalize secure AI.

## Developing an Ecosystem for AI Adoption

Once established, the Chiron Project will work to build enduring relationships with government agencies, technology companies, academic centers, investors, and allied institutions. Through formal research agreements, cooperative development projects, and information-sharing partnerships, Chiron will integrate the operational insight of government agencies with the innovation capacity of leading AI and technology firms.

These partnerships enable Chiron to work with partners to test and validate emerging solutions in real-world settings, ensuring that research outputs, such as evaluation frameworks, interpretability tools, and governance technologies, are both technically rigorous and operationally deployable.

Chiron's work doesn't end with a blueprint—it drives execution and partners with tech investors and AI labs to find and fund tech solutions that deliver—analysis designed for implementation. Chiron's collaborations are specific and targeted. Rather than plant 1,000 seeds and see what grows, Chiron will work with industry and investment to plant a handful of very specific seeds that we've studied, tested, and set up for regulatory and industry success.

## Our Team



### **Isaac "Ike" Harris — Founder and Chief Executive Officer**

Isaac "Ike" Harris is a national security expert and strategic advisor specializing in the intersection of technology, state power, and economic security. He serves as a Senior Professional Staff Member on the House Select Committee on Competition with the Chinese Communist Party, focusing on technology competition and emerging threats. A retired Navy officer with over two decades of service, including command of USS Ramage (DDG-61), Harris has advised senior defense leaders on economic and technology policy toward the PRC. In the private sector, he served as Vice President of Government Strategy at a global supply chain risk management company, leading Prime Services and Consulting, which advised defense technology start-ups and national security clients. He has also held fellowships at the Atlantic Council and the Foundation for Defense of Democracies.

### **Chief Operating Officer — Committed**

Security executive with over 15 years of experience bridging the gap between government and industry. She currently serves as Chief of Staff, driving strategic planning, operational efficiency, and executive coordination. Previously, she served as Vice President of Operations, leading business-growth initiatives and driving organizational alignment. A former senior leader at the Defense Counterintelligence and Security Agency and the Defense Security Service, she has also held roles at Booz Allen Hamilton, ManTech, and TechGuard Security. Her career centers on integrating security, leadership, and business strategies to advance mission success.

### **Vice President — Committed**

A strategic communications leader with 20 years of experience shaping narratives for global institutions and federal partners. She currently leads communications strategy for a Fortune 500 technology and defense contractor. Previously, she served as a senior communications advisor to the president of the world's largest humanitarian organization and as director of communications for international and military support programs at a leading national nonprofit. A former editor and marketing director, she brings deep expertise in crisis communications, media strategy, and executive messaging that builds trust and advances institutional impact.

### **China Lead — Committed**

A veteran analyst with 15 years of experience producing strategic assessments on China's technology ecosystem, industrial policy, military strategy, and foreign policy. He currently serves as a senior analyst in the intelligence community, focused on China's state-driven AI strategy. In this role, he briefs U.S. policymakers on how China builds, funds, and weaponizes emerging technologies. His career has focused on identifying opportunities to counter China's predatory and coercive policies and providing those insights to senior U.S. government and industry leaders.

### **Military Lead — Committed**

A demonstrated leader who brings extensive operational command experience and a proven record in mission planning and execution across complex, real-world environments. This individual understands how technology is integrated into decision-making at the tactical and strategic levels, ensuring Chiron's work remains grounded in operational reality. Drawing on firsthand experience leading teams under pressure, the Military Lead will guide research that strengthens the reliability, accountability, and effectiveness of AI systems in military and defense contexts.

### **Tech Lead — Committed**

A researcher and machine-learning engineer with experience in AI evaluations and model post-training, and experience leading teams. His research, conducted in collaboration with METR, MATS, and Apollo Research, focuses on both the methodology for evaluating AI agents and the use of evaluation results to forecast AI capabilities and risks. He currently works at HUD, a training data provider and AI evaluation platform, as employee #1. He recruited and led a team of six software engineers to produce high-quality code-training data for Frontier AI Labs. He is deeply familiar with the ecosystem of training-data vendors and frontier lab purchasers.

### **Lead Researcher — Committed**

An experienced research leader with nearly 30 years' experience leading studies on the applications of AI and other computing technologies, in national security decision-making and military operations. He has expertise in leading interdisciplinary teams of researchers and subject matter experts drawn from academia, industry, and government to developing decision-relevant information. He

Use Case 2:

## **Detecting & Countering Misaligned AI Behavior**

**Situation:** As foreign-trained AI models enter U.S. networks and tools, the risk of misaligned or adversarial behavior is rising.

**Problem:** Systems developed under authoritarian oversight may contain hidden objectives, vulnerabilities, or context-triggered behaviors designed to activate only under certain conditions.

**Chiron's Solution:** A real-time detection framework that alerts operators the moment an AI system begins acting outside its declared, lawful, or safe parameters. The project identifies threat vectors such as output drift, contextual manipulation, covert influence patterns, and reinforcement shifts that advantage foreign strategic interests.

Rather than flagging only a single anomaly, the system generates a multi-signal behavioral signature—capturing output drift, contextual triggers, reinforcement shifts, and other subtle deviations—each with confidence scores and traceable activation pathways.

**Impact:** This allows operators to see how the model's behavior is changing, why the system is surfacing concern, and whether the deviation is consistent with benign error or potentially adversarial intent.

Deliverables include a misalignment detection framework, anomaly-visualization dashboards, validated breach indicators, and legal protocols for isolating and reporting suspicious activity. This initiative turns AI security into a practical defensive capability—directly advancing Chiron's mission to secure democratic AI ecosystems against foreign influence.

possesses degrees in social and computational sciences and has worked across the national security community, including with the military services, intelligence community, and interagency.

### **Policy Lead**

A D.C. practitioner with direct experience in how policy is made across Congress and the Executive Branch, with time spent both on Capitol Hill and within the interagency process. This individual understands how legislation, regulation, and strategy move through Washington, ensuring Chiron's work connects to real decision-making and drives tangible policy outcomes in U.S. AI governance.

### **Board of Advisors**



#### **Rear Admiral (Ret.) Mark Montgomery — Committed**

A recognized expert in national security, cyber strategy, and technology policy who currently serves as Senior Director of the Center on Cyber and Technology Innovation at the Foundation for Defense of Democracies (FDD). In addition to his leadership at FDD, he directs CSC 2.0, an initiative continuing the work of the congressionally mandated Cyberspace Solarium Commission, where he previously served as Executive Director. Montgomery's distinguished 32-year naval career as a nuclear-trained surface warfare officer included high-level assignments, including Director of Operations at U.S. Pacific Command, Deputy Director for Plans, Policy, and Strategy at U.S. European Command, and Commander of Carrier Strike Group 5. His extensive policy background is further anchored by his tenure as Policy Director for the Senate Armed Services Committee under Senator John McCain and as a Director at the National Security Council.



#### **Anthony Vinci — Committed**

Technologist, entrepreneur, and national security strategist with experience spanning government, venture capital, and emerging technology. He has led innovation initiatives for a major U.S. intelligence agency, served in senior roles at one of the world's largest investment firms, and guided technology and defense companies as a board member and advisor. A former managing director at a leading private equity firm and co-founder of multiple tech start-ups, he bridges deep public-sector experience with commercial acumen. He is the author of *The Fourth Intelligence Revolution*, a forthcoming book on technology, espionage, and America's strategic future, and a member of several premier national security and foreign policy think tanks.

## **Your Support Matters**

### **Fueling Secure AI Adoption and Acceleration**

The window for American leadership in artificial intelligence is rapidly closing. Each month, China accelerates its state-backed AI ecosystem while the United States government debates from the sidelines. Now is the moment for action. The next 24 months will determine whether America defines the future of AI—or adapts to standards defined elsewhere. Chiron's model is built precisely for this moment: a fusion of policy, technology, and operational expertise that can

move at the speed of innovation while remaining anchored in democratic principles. We are not theorizing about what should be done—we are building the mechanisms that will make it happen. Your contribution will catalyze that effort. It will fund research that becomes operational capability, frameworks that become law, and technologies that ensure the U.S. AI ecosystem stays ahead—secure, aligned, and exportable to allies. This is not a philanthropic gesture; it is an act of strategic investment in America’s technological future. **Chiron is the right institution at the decisive moment**—where urgency meets execution, and where your support can shape the global balance of technological power.

## From Blueprint to Buildout

The next 18 months are decisive for both the global trajectory of artificial intelligence and for the United States’ ability to lead it. The Chiron Project is positioned to move from concept to capability, advancing a series of flagship initiatives that translate strategy into operational results.

### Phase I — Foundation and Framework (0–6 months) → \$2 Million Target

- **Launch Core Research Programs:** Begin two flagship studies on AI transparency in defense decision-making and China’s AI governance architecture, producing actionable recommendations for U.S. policymakers.
- **Formalize Strategic Partnerships:** Establish research MOUs with leading universities, think tanks, and technology firms to create the Chiron Research Network.
- **Operational Infrastructure:** Stand up internal governance structures, advisory board meetings, and ethical oversight frameworks ensuring transparency and accountability from the outset.
- **Public Introduction:** Release the Chiron Prospectus and convene a closed roundtable of cross-sector leaders to refine early priorities.

### Phase II — Implementation and Influence (6–12 months) → \$5 Million Target

- **Pilot Demonstration Projects:** Test Chiron-developed frameworks in real-world settings—such as developing interpretable AI metrics for defense applications or transparency standards for AI procurement.
- **Thought Leadership and Convening:** Host the Inaugural Chiron Forum on AI and Democratic Resilience, uniting policymakers, technologists, and investors to chart a path for responsible AI adoption across allied nations.
- **Publications and Briefings:** Release white papers, technical standards, and policy memos designed to influence executive and congressional action on responsible AI governance.
- **Talent and Expansion:** Recruit additional fellows and technical advisors from defense, academia, and frontier AI labs.

## Phase III — Scale and Sustainment (12–18 months) → \$10 Million Target

- **Chiron Standards Lab:** Establish a dedicated lab to test and validate governance technologies, evaluation frameworks, and alignment tools across mission sets.
- **Allied Engagement:** Launch the Chiron Global Initiative to coordinate with allied democracies on interoperable AI standards and shared R&D frameworks.
- **Policy Integration:** Support federal partners in integrating Chiron frameworks into national AI strategies, procurement policies, and defense modernization plans.
- **Public Impact Report:** Publish the first State of Democratic AI report, measuring global progress in aligning technology with open-society principles.

## The Road Ahead

Chiron's mission is both urgent and enduring. In its first 18 months, the organization will prove that democratic innovation can move at the speed of technology—without sacrificing the values that define it. Through disciplined execution, strategic partnership, and measurable impact, Chiron will demonstrate a new model for how principle and power can coexist in the age of artificial intelligence.



*THE*  
**CHIRON**  
**PROJECT**

[ike.harris@chironproject.com](mailto:ike.harris@chironproject.com)